

ASSISTANT SECRETARY OF THE NAVY
ENERGY, INSTALLATIONS & ENVIRONMENT

Phyllis Bayer



Brooklyn/Downtown, New York

7 - 10 May 2018

Monday, 7 May 2018

Washington DC – Brooklyn, NY

<u>Event</u>	<u>Civilian</u>	<u>Military</u>
<i>Smart Cities Conference</i>	<i>Business</i>	<i>Khakis</i>

Weather:

<i>Washington, DC:</i>	<i>Partly Cloudy</i>	<i>Hi 73°/ Low 51°</i>
<i>Brooklyn/Downtown, NY:</i>	<i>Mostly Sunny</i>	<i>Hi 69°/ Low 49°</i>

1600 Depart Pentagon to DCA via Metro

1800 Depart DCA via AA4757 (*Flight Duration 01:29*)

1929 Arrive LGA (*Time Change 0:00*)

2000 Transit to Hotel

Hampton Inn Brooklyn/Downtown
125 Flatbush Ave Extension
Brooklyn, New York 11201

2045 Check in to hotel / Executive Time

RON

Tuesday, 8 May 2018

Brooklyn, NY

<u>Event</u>	<u>Civilian</u>	<u>Military</u>
<i>Smart Cities Conference</i>	<i>Business</i>	<i>Khakis</i>

Weather:

<i>Brooklyn/Downtown, NY:</i>	<i>Sunny</i>	<i>Hi 64°/ Low 52°</i>
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0730	Breakfast
0830	Transit to Building 92 <i>63 Flushing Ave, Brooklyn NY</i>
0900	Quality of Life Workshop <i>Designing a new city operating system: Local government transforming standard practices to unleash a tech innovation</i> <i>Building 92 – 4th Floor</i>
1030	Disruption Workshop <i>The Science of Where – run cities smarter using location technology</i> <i>Building 92 – 4th Floor</i>
1200	Lunch
1315	Transit to building 77 (<i>8th Ave, Brooklyn NY</i>)
1330	Disruption Workshop <i>Using A.I. to build next generation city services</i> <i>Building 77</i>
1500	Walking Tour of Brooklyn Navy Yard
1600	Travel to hotel
1630	Admin time
1700	Travel to Evening Event
1730	Urban-X Cohort 04 & SCNY18 Cocktail Party <i>29 Norman Avenue</i> <i>Brooklyn, NY 11222</i>
2100	Return to hotel
RON	

Wednesday, 9 May 2018

Brooklyn, NY

<u>Event</u>	<u>Civilian</u>	<u>Military</u>
<i>Smart Cities Conference</i>	<i>Business</i>	<i>Khakis</i>

Weather:

<i>Brooklyn/Downtown, NY:</i>	<i>Sunny</i>	<i>Hi 65°/ Low 52°</i>
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0730	Breakfast
0830	Transit to Conference location
0900	TBD meetings
1040	Resiliency Workshop <i>City Possible: A new model for urban development</i>
1140	Resiliency Workshop <i>New Era, New Paradigm: An Innovative Sustainable City in Thailand</i>
1200	Sustainability Workshop <i>Sustainable Infrastructure of the Future</i>
1220	Begin walking to 177 Henry St, New York, NY
1230	2030Vision VIP Luncheon at Les Enfants de Boheme
1415	Transit back to Pier 36
1445	Sustainability Workshop <i>Combating Climate Change through Transit and Design</i>
1620	Mobility Workshop <i>"Auto" Pilot: Driving Change</i>
1700	Travel to hotel
1730	Admin time
1830	Evening engagement? <i>TBD</i>
2100	Return to hotel
RON	

Thursday, 10 May 2018

Brooklyn, NY - Washington DC

<u>Event</u>	<u>Civilian</u>	<u>Military</u>
<i>Smart Cities Conference</i>	<i>Business</i>	<i>Khakis</i>

Weather:

<i>Brooklyn/Downtown, NY:</i>	<i>Partly Cloudy</i>	<i>Hi 63°/ Low 56°</i>
<i>Washington, DC:</i>	<i>Evening Thunderstorms</i>	<i>Hi 81°/ Low 61°</i>

0800 Breakfast

0900 Transit to Cushman & Wakefield Office
1290 Avenue of the Americas between 51st and 52nd Streets

1000 **Modern Day Facility Maintenance Discussion**
HON Bayer, Mr. Balocki, LCDR (b) (6), (b) (6)

1130 Transit to Conference Center

1230 Lunch

1345 **Infrastructure Workshop**
Future of Cities: (b) (6) + Mayor (b) (6)

1445 **Infrastructure Workshop**
Smart and Connected Cities

1540 **Infrastructure Workshop**
Broadband for All: Strengthening Digital Equity

1630 Travel to airport

1730 Arrive at airport

1900 Depart LGA via AA4757 (*Flight Duration 01:39*)

2039 Arrive DCA (*Time Change 0:00*)

MC

Key Points of Contact/Travel Information

<p>(b) (6) Cushman & Wakefield 1290 Avenue of the Americas between 51st and 52nd Streets Office: (b) (6)</p>	<p>Mr. Jim Balocki Cell: (b) (6) Hotel: Hampton Inn Downtown-Financial District 32 Pearl Street, New York, NY 10005 Arrive: 5/8/18 0745 Penn Station (Train #180) Depart: 5/10/18 1845 Penn Station (Train #55)</p>
<p>LCDR (b) (6) Cell: (b) (6) Hampton Inn Brooklyn/Downtown 125 Flatbush Ave Extension Brooklyn, New York 11201 Tel: (b) (6) ASN Confirmation: 95696490 LCDR (b) (6) Confirmation: 92353994</p>	<p>CDR (b) (6) Cell: (b) (6) Personal Cell: (b) (6) Hotel: Fairfield Inn & Suites New York Manhattan/Downtown East (95 Henry Street New York, NY 10002) Arrive: 5/8/18 4:29pm Laguardia AA Flight 4756 Depart: 5/10/18 8:00pm LaGuardia AA Flight 4757</p>
<p>(b) (6) Cell: (703) 822-3320 Arrive: 5/7/18 5:29pm Laguardia AA Flight 4762 Depart: 5/10/18 8:00pm LaGuardia AA Flight 4757</p>	<p>Locators ASN: VHRCAJ LCDR (b) (6) : TPXFPN CDR (b) (6) : COBNON</p>
<p>(b) (6) Work: (b) (6)</p>	

(b) (6) CDR USN ASSTSECNAV EIE DC (USA)

From: (b) (6) B LCDR OASN EI&E
Sent: Monday, May 7, 2018 12:29 PM
To: (b) (6) CAPT USN ASSTSECNAV EIE DC (USA)
Cc: Balocki, James SES, OASN (EI&E), DASN I&F; Ohannessian, Karnig H SES USN ASSTSECNAV EIE DC (USA); Hanley, Paul W. SES OASN (EI&E), DASN (Safety); (b) (6) CIV OASN EI&E, JGPO; (b) (6) CIV OASN (EI&E); (b) (6) CIV USN ASSTSECNAV EIE DC (USA); Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; (b) (6) CDR OASN (EI&E); (b) (6) CIV WHS FSD (USA)
Subject: HON Bayer itinerary
Attachments: 1805.2 ASN EIE NYC Travel_Itinerary.docx

Sir,

Mrs. Bayer's Smart Cities Itinerary is attached for your situational awareness.

I have successfully gotten (b) (6)'s former cell phone number (b) (6) transferred to me so that will be the best way to get in touch with me while on travel.

V/R,

LCDR (b) (6), PE, CEC, USN
Military Aide to the Assistant Secretary of the Navy (Energy, Installations & Environment)
O: (b) (6) C: (b) (6) DSN: (b) (6)

(b) (6) CDR USN ASSTSECNAV EIE DC (USA)

From: Balocki, James SES, OASN (EI&E), DASN I&F
Sent: Wednesday, May 23, 2018 4:42 PM
To: (b) (6) CIV OASN (EI&E); Ohannessian, Karnig H SES USN ASSTSECNAV EIE DC (USA)
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; (b)(6) (b) (6) LCDR USN ASSTSECNAV EIE DC (USA)
Subject: RE: [Non-DoD Source] Invitation to Speak on June 7 at the Wilson Center
Signed By: (b)(6) @navy.mil

Karnig -

Given the administration's perspective on Climate Change - I may advise she pass on this invitation.

Your thoughts?

Jim

-----Original Message-----

From: (b) (6) CIV OASN (EI&E)
Sent: Wednesday, May 23, 2018 4:31 PM
To: Ohannessian, Karnig H SES OASN EI&E <(b) (6) @navy.mil>; Balocki, James SES, OASN (EI&E), DASN I&F (b) (6) @navy.mil>
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E <(b) (6) @navy.mil>; (b) (6) CAPT OASN EI&E (b) (6) @navy.mil>; (b) (6) LCDR OASN EI&E (b) (6) @navy.mil>
Subject: FW: [Non-DoD Source] Invitation to Speak on June 7 at the Wilson Center

Mr. Ohannessian/Mr. Balocki,

Just following-up on this speaking invite Mrs. Bayer received coming from the Wilson Center. I'm not sure if you have had a chance to respond already with everything that has been going on but if you already did, do you mind forwarding me your response? Thank you both.

V/R, (b) (6)

(b) (6)
Special Assistant to Assistant Secretary of the Navy
(Energy, Installations, and Environment)
1000 Navy Pentagon, Room: 4E739
Washington, DC 20350-1000
Work: (b) (6)
Cell: (b) (6)
Email: (b) (6) @navy.mil

-----Original Message-----

From: Bayer, Phyllis HON OASN (EI&E), ASN (EI&E)
Sent: Wednesday, May 02, 2018 5:45 PM
To: Ohannessian, Karnig H SES OASN EI&E; Balocki, James SES, OASN (EI&E),
DASN I&F
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; (b) (6)
(b) (6) CAPT OASN EI&E; (b) (6) CIV OASN (EI&E), Staff Assistant to
ASN EI&E; (b) (6) LCDR OASN EI&E; (b) (6) CIV OASN (EI&E)
Subject: FW: [Non-DoD Source] Invitation to Speak on June 7 at the Wilson
Center

Karnig and Jim,
Please see attached invite and let me know your thoughts. I would like to
support this but I want to be sure the Navy/USMC has a good answer to how we
" deal with the impacts of extreme weather on naval activities."
Your insights would be very much appreciated.
Phyllis

-----Original Message-----

From: (b)(6)]
Sent: Monday, April 30, 2018 9:16 AM
To: Bayer, Phyllis HON OASN (EI&E), ASN (EI&E)
Cc: (b) (6) CIV OASN (EI&E), Staff Assistant to ASN EI&E; (b)(6)
(b) (6),
Subject: [Non-DoD Source] Invitation to Speak on June 7 at the Wilson Center

Dear Phyllis:

We hope you can join us on June 7 to provide remarks at a Wilson Center
event on "Improving Predictive Capability for Disruptive Weather Events."
ADM Tim Gallaudet, Assistant Secretary of Commerce and NOAA Deputy
Administrator will also be joining us.

All the best,

(b)(6)

Senior Fellow

Woodrow Wilson International Center for Scholars

One Woodrow Wilson Plaza

1300 Pennsylvania Avenue, NW

Washington DC 20004-3027

Phone: (b) (6)

Mobile: (b) (6)

(b) (6)

[<https://www.wilsoncenter.org/person/\(b\) \(6\)>](https://www.wilsoncenter.org/person/(b) (6))

[<https://www.linkedin.com/in/\(b\) \(6\)>](https://www.linkedin.com/in/(b) (6))

Wilson Center RSS <<http://www.wilsoncenter.org/rss.xml>>

Wilson Center YouTube <<http://www.youtube.com/user/woodrowwilsoncenter>>

Wilson Center Facebook <<http://www.facebook.com/woodrowwilsoncenter>>

Wilson Center Twitter <<http://twitter.com/thewilsoncenter>>

Wilson Center LinkedIn
<<http://www.linkedin.com/company/woodrow-wilson-international-center-for-scholars>>

Wilson Center Logo <<http://www.wilsoncenter.org/>>

(b) (6) CDR USN ASSTSECNAV EIE DC (USA)

From: Ohannessian, Karnig H SES OASN EI&E
Sent: Friday, January 13, 2017 2:42 PM
To: (b) (6) CDR OASN (EI&E), PDASN EA
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E
Subject: RE: IMPORTANT: FY17 Executive Performance Guidance - EPAT Opening and Timeline

(b) (6) -- thanks for the reminder, here are our 2017 goals:

Planning:

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Environmental Protection:

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Conservation:

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Additional:

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Work with DASN(I&F) on climate change adaptation.

(b) (5)

(b) (5)

-----Original Message-----

From: (b) (6) CDR OASN (EI&E), PDASN EA

Sent: Thursday, January 12, 2017 4:03 PM

To: Hanley, Paul W. SES OASN (EI&E), DASN (Safety); Ohannessian, Karnig H SES OASN EI&E; Balocki, James SES, OASN (EI&E), DASN I&F

Subject: FW: IMPORTANT: FY17 Executive Performance Guidance - EPAT Opening and Timeline

DASNs,

This is a friendly reminder to send Mr. Iselin and myself your goals and objectives for 2017. I'll compile them next week for Mr. Iselin's return on 23 Jan.

V/r

(b) (6)

-----Original Message-----

From: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E

Sent: Thursday, December 29, 2016 12:57 PM

To: Hanley, Paul W. SES OASN (EI&E), DASN (Safety); Ohannessian, Karnig H SES OASN EI&E; Jensen, Craig D CIV OASN (EI&E), AGC EI&E; Balocki, James SES, OASN (EI&E), DASN I&F; Kliem, John A SES NAVFAC HQ, REPO

Cc: (b) (6) CDR OASN (EI&E), PDASN EA

Subject: FW: IMPORTANT: FY17 Executive Performance Guidance - EPAT Opening and Timeline

All,

FYI, re SES EPAT objectives. As you prep for our EI&E offsite week of 23 Jan, please share your planned 2017 goals/objectives for your functional area with myself and (b) (6). We'll create a master that we can talk from during our offsite, and we can also come to agreement on which objectives are EPAT worthy. Please try to complete the draft objectives by Friday 13 January.

R

Steve

-----Original Message-----

From: (b) (6) CIV DONAA, OCHR

Sent: Thursday, December 29, 2016 12:06 PM

Subject: IMPORTANT: FY17 Executive Performance Guidance - EPAT Opening and Timeline

Executives, Rating Officials, Delegates and Command Executive POCs:

The following contains FY17 Executive Performance Guidance. Please read this in its entirety.

The Executive Performance Appraisal Tool (EPAT) is now open and available for all Department of the Navy (DON) executives and rating officials to create and approve SES/DISES and ST/SL/DISL FY17 performance plans. EPAT has been updated to reflect the DoD and DON Goals and Objectives and weights for each critical element.

The following items are attached for your use in completing FY17 plans:

- a. FY17 DoD SES/SP Opening Guidance (titled: "FY17 UPR006121-16 SIGNED MEMO")
- b. Department of Navy (DON) Goals and Objectives for Fiscal Year 2017 (FY16) memorandum, dated 15 December 2015. All Executives should use this document to align their performance objectives to those of the DON.
- c. FY17 DON Opening Guidance for Creating Plans for both SES/DISES and ST/SL/DISL

Please note two changes for FY17 Critical Elements:

1. FIAR objectives (Direct/Indirect): FIAR Direct was moved under critical element 1) Leading Change. FIAR Indirect is still located under critical element 3) Business Acumen.
2. Protection of Classified Information objective is optional and meant for executives who manage classified information in performance of their duties, as outlined in the attached opening guidance. This objective is located under critical element 3) Business Acumen.

The key dates for completing FY17 plans are:

- * 12 January 2017 - Executives submit plans to rating officials for approval
- * 19 January 2017 - Rating officials approve performance plans
- * 30 January 2017 - Executives acknowledge and sign plans

-- EPAT can be accessed via <https://epat.apps.cpms.osd.mil>

-- CAC Resets and EPAT issues: Contact your Command Executive POC or EMPO POC (b) (6)
(b) (6)

Should you have any questions, please contact EMPO POCs, (b) (6) or (b) (6) (b) (6)

v/r

(b) (6)

Director, Assessments and Workforce Inquiries Office of Civilian Human Resources (OCHR)

Office: (b) (6)

Work Cell: (b) (6)

(b) (6)

CDR USN ASSTSECNAV EIE DC (USA)

From: Bayer, Phyllis HON OASN (EI&E), ASN (EI&E)
Sent: Wednesday, June 13, 2018 8:55 AM
To: Niemeyer, Lucian L II HON OSD OUSD ATL (US)
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; Muilenburg, Bret J RADM NAVFAC HQ, 00; (b) (6) CAPT USN ASSTSECNAV EIE DC (USA); (b) (6) LCDR USN ASSTSECNAV EIE DC (USA); (b) (6) CIV OASN (EI&E); (b) (6) CIV USN ASSTSECNAV EIE DC (USA)
Subject: RE: Planning for the ADC conference

Good morning Lucian,
Thank you for your outreach below and for drawing my attention to the panel with Rep, Rob Wittman on sea-level rise following our session. I had a brief conversation with Steve and we both agree that Ms. (b) (6) may not be the right level for this particular panel and I've not seen the material to ensure it best represents the Administration's position, but will do so. We're looking into a suitable replacement. I've asked to meet with you on Friday to review the situation again and share notes for Monday.
Thanks you again.
Vr,
Phyllis

-----Original Message-----

From: Niemeyer, Lucian L II HON OSD OUSD ATL (US)
[mailto:(b) (6)@mail.mil]
Sent: Tuesday, June 12, 2018 11:13 AM
To: Bayer, Phyllis HON OASN (EI&E), ASN (EI&E) <(b) (6)@navy.mil>
Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E <(b) (6)@navy.mil>; Muilenburg, Bret J RADM NAVFAC HQ, 00 <(b) (6)@navy.mil>
Subject: Planning for the ADC conference

Good Morning Phyllis: Hope you are having a great week. I've been doing some advance planning for the National Summit next week of the Association of Defense Communities (June 18-20). This is the premier venue for the both of us to represent the Administration in front of hundreds of community and State leaders from around the country. As such, I've been spending a great deal of time on messages and themes and offering to meet with specific community groups. For the opening General Session, I plan to emphasize to the audience our priorities in support of the NDS, and that the military value in the future for military installations and ranges will be defined in part by the capabilities to support the National Defense Strategy. Please let me know if you would like to discuss this further as we both will be a part of the opening session

I am also mindful that many in the audience will want to know where our priorities differ from that of the prior Administration. One issue that will be discussed in a session is Installation Resilience on Monday at 2:15 pm focusing on climate-related risks to installations. This is particularly

sensitive given the recent press on a DOD report on changing climate conditions

Currently, ADC has lined up CM Rob Wittman, Chr of HASC Seapower Sbcmt and myself as panelists. CM Wittman is a pretty important guy for the Navy. They also have listed as a panelist, (b) (6), to represent the Navy. I believe this will end up being more a political discussion on the Administration positions on sea-level rise and a changing climate vice what engineering or planning each of the services are doing. I just want to make sure you are comfortable with (b) (6) representing the US Navy with CM Wittman and I on stage. I am concerned that her contribution to the discussion may be overshadowed. You may want to consider a more senior person or even yourself.

Thanks and look forward to seeing you next week.

Respectfully,

Lucian Niemeyer, ASD (EIE)

Phone: (b) (6)

Cell: (b) (6)

(b) (6)

CDR USN ASSTSECNAV EIE DC (USA)

From: Balocki, James SES, OASN (EI&E), DASN I&F
Sent: Thursday, January 19, 2017 8:16 AM
To: Ludovici, Joseph D SES USN (USA)
Cc: Ohannessian, Karnig H SES USN ASSTSECNAV EIE DC (USA); Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; (b) (6) CIV USN CNIC WASHINGTON DC (USA)
Subject: RE: San Diego Climate Security Event, February 21

Mr. Ludovici,

I believe this is an excellent idea - we'd be grateful if your team is willing to engage the Oceanographer of the Navy.

We stand ready to make Ms. (b) (6) available when and if she's needed to support prep for this event.

I'd be personally interested in any background information that might be pulled together to support RADM Lindsey for professional development.

Warmest Regards,

Jim

James B. Balocki
DASN (I&F)
(b)(6) Office

-----Original Message-----

From: Ludovici, Joe D SES CNIC HQ, N00
Sent: Wednesday, January 18, 2017 12:59 PM
To: Balocki, James SES, OASN (EI&E), DASN I&F
Cc: Ohannessian, Karnig H SES OASN EI&E; Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; (b)(6) CIV CNIC HQ, N00
Subject: RE: San Diego Climate Security Event, February 21

Sir - I have confirmed that RDML Lindsey would be glad to represent the Navy at this event.

One thing that we may want to consider to remain apolitical (from either incoming or outgoing administration), is the data that the Oceanographer of the Navy has been collecting regarding sea level risk. I assume that it is safe to talk about information that the Navy's climate expert corroborates. If you agree and/or would like for us to see what info the Oceanographer has, we would be happy to assist.

VResp, Joe

-----Original Message-----

From: Balocki, James SES, OASN (EI&E), DASN I&F
Sent: Wednesday, January 18, 2017 8:14 AM
To: Ludovici, Joe D SES CNIC HQ, N00
Cc: Ohannessian, Karnig H SES OASN EI&E; Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E
Subject: Re: San Diego Climate Security Event, February 21

Joe,

Good morning!

I'm reaching out to see if RADM Lindsey at CNR SW can cover for ASN McGinn at this event; a Pacific-focused climate security event in San Diego on Tuesday, February 21.

We can assist in preparations; Ms. (b) (6) can provide a broad context of DON initiatives/perspectives.

Thank you!

Jim

-----Original Message-----

From: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E

Sent: Friday, January 13, 2017 5:10 PM

To: Ohannessian, Karnig H SES OASN EI&E; Balocki, James SES, OASN (EI&E), DASN I&F

Cc: (b) (6) R CDR OASN (EI&E), PDASN EA; (b) (6) CAPT OASN (EI&E)

Subject: FW: [Non-DoD Source] Re: San Diego climate security event, February 21

Jim/Karnig,

Please work this next week. I'd like to have you work with CNIC to see if CNR Southwest (RADM Lindsey) can cover down on this for us. In addition, I'd support (b) (6) making the trip to participate, as she has been plugged into our climate change work.

Once you have a plan, please get back with (b) (6) to confirm our support.

R

Steve

-----Original Message-----

From: (b) (6)]

Sent: Tuesday, January 10, 2017 4:40 PM

Cc: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E; Ohannessian, Karnig H SES OASN EI&E; (b) (6) CAPT OASN (EI&E); (b) (6) LCDR OASN (EI&E)

Subject: Re: [Non-DoD Source] Re: San Diego climate security event, February 21

Dear all,

Following up from VADM McGinn's email, I look forward to identifying an appropriate speaker for this climate change & security event in San Diego on 21 February.

We've been in touch with people working on sea level rise and climate resilience in Southern California, including those from coastal military installations, and have invited the following representatives from the Navy, as you can see on the program:

Commander (b) (6) (TBC)

Commanding Officer, USS Hampton, United States Navy

(b) (6) (TBC)

United States Navy, DoD Regional Environmental Coordination Officer

Beyond that, I would be very interested in hearing your recommendations on a speaker. In the attached agenda, CDR (b) (6) has been moved into VADM McGinn's slot in the first section; this is of course flexible.

Best wishes,
Shiloh

(b)(6)

Senior Fellow for International Affairs The Center for Climate and Security
1025 Connecticut Ave NW, Suite 1000
Washington, DC 20036
www.climateandsecurity.org <<http://www.climateandsecurity.org>>

(t) +1 (b)(6)

Twitter: (b) (6)

On Tue, Jan 10, 2017 at 3:06 PM, (b) (6)

<mailto:(b) (6)> wrote:

Dear Sir,

Many thanks for your response and your interest in the event. I look forward to working with your team to bring in some knowledgeable voices from the security community.

A summary of the event will be circulated via the CCS webpage in late February.

Wishing you all the best with your upcoming transition to the private sector.

Very respectfully,

(b)(6)

(b)(6)

Senior Fellow for International Affairs
The Center for Climate and Security
1025 Connecticut Ave NW, Suite 1000
Washington, DC 20036
www.climateandsecurity.org <<http://www.climateandsecurity.org>>

(t) (b)(6)

Twitter: (b) (6)

On Tue, Jan 10, 2017 at 2:37 PM, McGinn, Dennis V HON ASN (EI&E) <(b) (6)@navy.mil> wrote:

(b) (6) - thank you for your follow up on this invitation. I regret that I will not be able to personally participate in the climate security event in San Diego. I have copied key members of my team who will work with you to provide a suitable speaker as well as to provide the information that you have requested about local Navy and Marine Corps installation commanders.

I know that it will be a very interesting and timely event and I look forward to staying in touch as I transition back to the private sector.

All the best,

Dennis V. McGinn
Assistant Secretary of the Navy
Energy, Installations and Environment

-----Original Message-----

From: (b)(6) >]
Sent: Thursday, January 05, 2017 7:15 PM
To: McGinn, Dennis V HON ASN (EI&E)
Cc: (b) (6), (b) (7)(C)
Subject: [Non-DoD Source] Re: San Diego climate security event, February 21

Dear VADM McGinn,

I wanted to follow up on the invitation for this climate security event, and provide you with an updated draft agenda (attached).

If I can provide any further details or answer any questions, I'll be happy to.

Very respectfully,

(b)(6)

(b)(6)

Senior Fellow for International Affairs The Center for Climate and Security
1025 Connecticut Ave NW, Suite 1000
Washington, DC 20036
www.climateandsecurity.org <<http://www.climateandsecurity.org/>>

<<http://www.climateandsecurity.org/>> >

(t) + (b)(6) >

(e) (b) (6)

Twitter: (b) (6)

On Mon, Jan 2, 2017 at 5:23 PM, (b)(6)
<mailto:s(b)(6)> > wrote:

Dear VADM McGinn,

I'm a colleague of (b) (6) and (b) (6) at the Center for Climate and Security.

We're organizing a Pacific-focused climate security event in San Diego on Tuesday, February 21.

The idea is to raise awareness and build a community of practice around climate security issues as they affect the West Coast, and with an eye toward Asia-Pacific, rather than the primarily transatlantic/MENA-centered discussions that have dominated the climate security space over the past decade.

We'd also like to situate local issues in a global context, including the relevance of Pacific-facing military installations for US strategic interests in a climate-changed future.

In addition, we want to discuss the relationship between military installations and surrounding communities, and the importance of local and regional climate resilience (energy, water, transport infrastructure, etc.) for the strength of the installations themselves.

I'm writing to ask:

1. If you are interested in participating, and
2. Whether you could put me in contact with the base commanders at San Diego-area military installations, or their key staff who work on these issues there.

These include:

- * Naval Base Coronado
- * Marine Corps Base Camp Pendleton
- * Marine Corps Air Station Miramar
- * Naval Base Point Loma
- * Commander, Navy Region Southwest

I would be grateful for any support in contacting potential speakers or participants from these installations. We hope to spark ongoing discussion of climate security risks on the West Coast, and are working with other institutions who are keen to keep this going.

Do let me know if I can answer any further questions about the event. A draft agenda is attached. We've confirmed the participation of Congressman Scott Peters and the mayor of San Diego.

Very respectfully,

(b)(6)

(b)(6)

Senior Fellow for International Affairs
The Center for Climate and Security
1025 Connecticut Ave NW, Suite 1000
Washington, DC 20036

www.climateandsecurity.org <<http://www.climateandsecurity.org/>>

<<http://www.climateandsecurity.org/>>

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Twitter: (b) (6)

SUMMIT AGENDA

Monday, June 18

8:00 AM – 10:00 AM

Pre-Conference Session: A How-To Guide for Promoting Compatible Lands: Working with Landowners and Communities to Protect Mission Capabilities and Readiness

The future of sustainment for DoD ranges, training areas, and testing facilities depends upon defining mission requirements and applying innovative policy tools, funding sources, and community partnerships to protect the military's ability to test, train and operate now and into the future. Mission requirements often include areas outside the installation boundaries that are of critical importance to the military, state and local governments, non-governmental organizations, and private landowners.

This session will provide a better understanding of the variety of tools, resources, and processes available to communities and DoD to more holistically plan and coordinate with states, NGOs, and private landowners to sustain military ranges and thereby provide maximum flexibility for DoD to carry out its mission and improve readiness. Speakers from the Office of the Assistant Secretary of Defense for Energy, Installations, and Environment will cover key tools and approaches, including the Joint Land Use Study (JLUS) planning process, Readiness and Environmental Protection Integration (REPI) Program partnerships, Mission Assurance Siting Clearinghouse Mission Compatibility Evaluation Process, and natural resource management on and off the installation or range. The session will conclude with local partner's experiences and benefits to their respective missions and interests.

MODERATOR:

- Tad Davis, Principal Deputy Assistant Secretary of Defense for Energy, Installations and Environment

SPEAKERS:

- Kristin Thomasgard-Spence, Director, Readiness and Environmental Protection Integration Program (REPI)
- Steve Sample, Military Aviation and Installation Assurance Siting Clearinghouse
- Ryan Orndorff, Program Director, DoD Natural Resources Program
- Anita Bullock, Co-Interim Compatible Use Program Director, Office of Economic Adjustment
- Robert Hosford, Director of Military Affairs, North Carolina Department of Agriculture and the North Carolina Forest Service

8:00 AM – 11:45 PM

Air Force Community Partnership Program's Policy & Partnership Forum

This interactive forum will focus on Intergovernmental Support Agreement (IGSA) policy and implementation, as well as other policy and partnership issues. This is a unique opportunity for those at the installation-level working with AFCP partnerships to learn from Air Force

Partnership SMES through break-out groups with open dialogue and Q&A. This event is only open to Air Force personnel.

Registration is required at:

<https://community.apan.org/wg/airforcepartnerships/p/afcppolicyandpartnershipforum>

MODERATOR:

- Mr. Teran Judd

SPEAKERS:

- Ms. Carolyn White
- Mr. William Sproule

10:00 AM – 12:00 PM

Council Meetings

State Advisors Council (invitation only)

Co-Chairs:

- Lisa Swoboda, Director, Maryland Office of Military and Federal Affairs
- Keith Graf, Director, Texas Military Preparedness Commission

10:00 AM – 12:00 PM

OEA 101 / Grant Workshop

Led by key leaders in the Office of Economic Adjustment (OEA), this hands-on workshop will provide communities with the know-how on how to apply for OEA grants. A can't miss boot camp for those looking to work more closely with their installations through a wide-range of mission essential planning activities.

Speakers will be listed soon.

10:00 AM – 12:00 PM

Preconference Session: The Next Generation of Communication – 5G and the Future of Military Networks and Installation Resiliency

With Fifth generation wireless just coming online (pun intended) there has been a surge of interest in outfitting military installations with the infrastructure required to support this new technology. The hope is that it can kick start “smart” technology and applications both on and off base, providing resilience, creating new efficiency and improving quality of life. This panel will explore how 5G will transform installations and defense communities.

MODERATOR:

- John Conger, Former Principal Deputy Under Secretary of Defense

SPEAKERS:

- Lawrence Taylor, AVP – Integrated Mobility Sales, AT&T

- Chris Woehler, Director for Public Safety Communications Programs and Architecture, Office of the Chief Information Officer

12:00 PM – 1:00 PM

Preconference Session: Recruitment, Retention, Readiness and Resiliency – What Key Family Resiliency Trends Are Impacting Military Personnel Readiness?

The military services are launching a host of new personnel policies aimed at improving work-life balance for personnel and attracting top talent for hard-to-fill positions in cyber and other specialties. The changes come as the services are growing their end strength at the same time the civilian job market is strengthening. The session will highlight new personnel policies and ones under consideration as DOD focuses on restoring recent declines in readiness.

MODERATOR

- Jeanine Parker, Principal, Booz Allen Hamilton

SPEAKERS

- Kathy Roth-Douquet, CEO, Blue Star Families
- Col. Gregory Gadson, U.S. Army
- Kate Hatten, President/CEO, Peak Military Care Network
- Elizabeth O'Brien, Senior Director, Military Spouse Program, U.S. Chamber of Commerce
- Capt. Kimberly Elenberg, Director, Operation Live Well, Defense Health Agency

12:00 PM – 1:00 PM

LRA Directors Council: Luncheon (Invite Only)

Join us for a special LRA Directors Luncheon to kick off the Summit.

12:15 PM – 1:00 PM

Hill Day Kickoff (Invite Only)

We know you have made congressional outreach a big part of your trips to DC for the ADC summit in past years, but this year we are going to take it to a new level by leveraging all of your individual efforts. We are proud to introduce Defense Communities Hill Days – a new component of the Defense Communities National Summit. Maximizing our combined influence through coordinated messaging and action, this program will provide a platform for advancing key issues that allow us to ensure our bases and communities remain the foundation of our military's competitive edge.

Defense Community Hill Days will feature:

- State/Community Leader Lunch – Kicking off the summit this year on Monday, June 18 at 12:15 p.m. will be an invite-only special lunch for community and state leaders to receive updates on key issues and ADC's messaging for Hill visits. We will be joined by Caucus leaders and top experts for an informative session that will get you set for congressional outreach.
- Messaging Leave-behinds – ADC will produce common messaging pieces that you can use during Hill meetings, along with your leave-behinds. This will include talking points and ways to integrate your local issues.

- Hill Visit Tracker – Through social meeting and a tracker, we will track everyone’s visits and show the collective impact of our membership.
- Federal Outreach Town Hall – Wrapping up this year’s summit will be a town hall hosted by ADC’s Federal Outreach Advisory Committee to collect feedback on your meetings and the messaging.

1:00 PM – 2:00 PM

Opening Keynote Session

Here from top administration leaders in DOD as they outline their vision for our nation’s military installations and missions.

WELCOME:

- Bill Parry, President, ADC; City Manager, City of Gatesville, TX

KEYNOTE:

- Sec. Phyllis Bayer, Assistant Secretary of the Navy for Energy, Installations and Environment
- Hon. Lucian Niemeyer, Assistant Secretary of Defense for Energy, Installations and Environment

2:00 PM – 2:15 PM

Networking Break

2:15 PM – 3:15 PM

Concurrent Sessions

FEATURED SESSION: Building Installation Resiliency – What it Means Today

The Pentagon is pushing ahead with plans to protect its assets from sea-level rise and other impacts. With the 2018 NDAA establishing a broad review of the vulnerability of military bases and facilities to climate change, DOD is strengthening its efforts to increase resiliency at installations across the country. This panel will discuss the current efforts underway and what we can expect in the 2019 NDAA to address these issues.

MODERATOR:

- Sal Nodjomian, President, Society of American Military Engineers

SPEAKERS:

- Rep. Rob Wittman, Chairman, House Armed Services Subcommittee on Seapower and Projection Forces
 - Robin O’Connell, Director, Sustainability & Land Use Planning, Naval Facilities & Engineering Command
 - Sec. Lucian Niemeyer, Assistant Secretary of Defense For Energy, Installations and Environment
-

Expanding the Development of Installation-Community Innovation Hubs

Supporting R&D, technology, manufacturing and other complex missions requires a closely knit web of partners from outside the fence — universities and community colleges, workforce and economic development agencies, and the private sector. Finding the right mix of ingredients to foster technical missions is never easy but smart policies at the federal level can go a long way toward helping communities, regions and states overcome the challenges.

MODERATOR:

- Will Rowe, Principal, Booz Allen Hamilton

SPEAKERS:

- Keith Graf, Director, Texas Military Preparedness Commission
 - Penny Gross, County Supervisor, Fairfax County, VA
 - Jill McClune, Vice President, Avon Protection Systems; Past President, Army Alliance
-

Reserve Component Update – What is Changing?

The reserve components continue to take on a larger operational role as military leaders seek to integrate National Guard and reserve forces more closely with the active component. In recent years the Army and Air National Guard have taken on new cyber and intelligence, surveillance and reconnaissance missions. This panel will look at how the jump in defense funding in fiscal 2018 and 2019 will affect the missions and role of the National Guard and Reserves in the coming years.

MODERATOR:

- Dan Rhoades, Director of Strategy, 21st Century Partnership

SPEAKERS:

- Larry Korb, Senior Fellow, Center for American Progress
 - Maj. Gen. Derek Rydholm, Deputy to the Chief of Air Force Reserve
 - Rep. Steven Palazzo (MS-4), Co-Chair, National Guard and Reserve Component Caucus
-

Landing a Drone Business Park – Opportunities and Challenges for BRAC Sites (LRA Track)

The value of the growing commercial drone market is expected to reach billions of dollars over the next 20 years. A market study by Goldman Sachs has estimated that the global commercial unmanned aircraft systems market will reach \$100 billion by 2020. Use of drones in infrastructure (\$45 billion), agriculture (\$32 billion), transportation (\$13 billion) and security (\$11 billion) are projected to be the largest sectors, according to a recent PwC analysis. This growth will trigger the need for additional infrastructure such as business parks and aviation

facilities. Join our panel of experts to understand the opportunities and challenges this redevelopment opportunity poses.

MODERATOR:

- Kristie Reimer, Executive Director, ADC LRA Directors Council

SPEAKERS:

- Tom Swoyer, President and Principal, Infinity Development Partners
- Nick Flom, Executive Director Northern Plains Test Authority
- Jeff Donohoe, President, Jeffrey Donohoe Associates, LLC

3:15 PM – 3:30 PM

Networking Break

3:30 PM – 4:00 PM

Congressional Leadership Keynote

KEYNOTE:

- Sen. James Inhofe, Chairman, Subcommittee on Readiness and Management Support, Senate Armed Services Committee

4:00 PM – 5:00 PM

Afternoon Keynote Session - Building Great American Defense Communities

Communities, now more than ever, need to understand DOD's expectations on quality of life issues and how they can create great places to live for military families.

KEYNOTE:

- Hon. Heather Wilson, Secretary of the Air Force

MODERATOR:

- Mike Kelly, Vice President, Military Affairs, USAA

SPEAKERS:

- Brittany Boccher, 2017 U.S. Military Spouse of the Year; Special Project Coordinator, Defense Credit Union Council
- Dr. Jerrod Wheeler, Superintendent, Knob Noster Public Schools, MO
- Gary Glover, Principal, Sallas Mahone Elementary School, GA
- Kathy Roth-Douquet, Executive Director, Blue Star Families
- Tony Terravain, President, Chief Executive Officer & Co-Founder, Support the Enlisted Project
- Maj. Gen. Randy Taylor, Senior Commander, Aberdeen Proving Ground

5:00 PM – 7:00 PM

A Celebration of America's Great Defense Communities

Tuesday, June 19

8:00 AM — 9:00 AM

Concurrent Sessions

FEATURED SESSION: Understanding DOD Reform and Its Impacts

The DoD Real Property enterprise is a \$20+ billion/year operation comprising over 580,000 total assets, including ~279,000 buildings containing 2.3 billion square feet, located on ~27 million acres of land, and consuming over \$3.5 billion/year in energy. The panel will discuss DOD's real property reform team (one of nine functionally aligned reform teams) and its emerging themes, the broader DOD, congressional, and administration management reform agendas, and past experience with real estate reform. Finally, it will consider how these prospective reforms could affect defense communities.

MODERATOR:

- Sec. Tad Davis, Principal Deputy Assistant Secretary of Defense for Energy, Installations and Environment

SPEAKERS:

- Mark Cancian, Senior Fellow, Center for Strategic and International Studies
- David Berteau, CEO, Professional Services Council
- Barry Scribner, Co-President of Public Institutions & International Director, JLL

Developing Comprehensive Military-Compatible Energy Development Policy

Representatives from DOD, state and local governments and industry will discuss best practices for ensuring that new energy development projects do not pose potential conflicts with military training and base operations. The panel will cover the various proposals that states are considering, or have enacted, to regulate energy siting development, as well as how language in the fiscal 2018 defense authorization bill will affect the review process conducted by the DOD Siting Clearinghouse.

MODERATOR:

- Celeste Werner, Vice President, Matrix Design Group; ADC Board of Directors

SPEAKERS:

- Tom Vinson, Policy and Regulatory Affairs, American Wind Energy Association
- Ron Tickle, Executive Director, DOD Siting Clearing House
- Sec. James Balocki, Deputy Assistant Secretary of the Navy (Installations & Facilities)
- Col. Bill Myer, Director of Operational Energy, Office of the Assistant Secretary of the Army for Installations, Energy & Environment

8:00 AM — 9:15 AM

PFOA/PFOS Forum

Defense communities are now the frontline for the Department of Defense's (DoD) growing issues regarding perfluorooctanoic acid (PFOA) and perfluorooctane sulfate (PFOS) contamination caused by legacy operations at closed bases and ongoing operations at active installations. The impacts and danger posed by these chemicals through contamination of drinking water supplies is a significant issue for defense communities and is causing economic problems and straining the relationship between bases and their host communities. This Town Hall session will bring together key stakeholders – regulatory, military, and impacted defense communities – to have an open discussion on the problem, community impacts and constraints to addressing this critical issue. We will get a readout on the findings and directives generated from the EPA PFAS Summit. In addition to gaining a better understanding of PFOA/PFOS contamination issues and impacts, the goal of this session will be to explore the ways that installations and communities have and can continue to work together to address this public health concern.

INTRODUCTION:

- Mike Cooper – ADC Past President, Introduction

MODERATOR:

- Jeff Giangliuli – ADC Board Member, Moderator

SPEAKERS:

- Jennifer McLain – Deputy Director, Office of Ground Water and Drinking Water, EPA
- Deborah Morefield, DERP Program Manager, Office of the Assistant Secretary of Defense (EI&E)
- Otis Hicks – Director, Environmental Policy & Programs, Office of the Deputy Assistant Secretary of the Air Force (ES&I)
- Richard Mach – Director of Environmental Compliance and Restoration Policy, Office of the Assistant Secretary of the Navy (EI&E)
- Barry Steinberg – Partner, Kutak Rock

9:00 AM — 9:30 AM

Networking Break

9:30 AM — 10:15 AM

Keynote Session: Hon. John Gibson II, Chief Management Office of the Department of Defense

As part of the new National Defense Strategy, Defense Secretary James Mattis has called for an effort to reform Defense Department business practices to achieve greater performance and accountability. Charged with this responsibility is DOD's newly appointed Chief Management Officer, the Hon. John Gibson II. In this keynote address, Mr. Gibson will brief attendees on his efforts to eliminate inefficiencies within DOD and how this will impact the way installations are managed.

10:15 AM — 10:30 AM

Networking Break

10:30 AM — 11:45 AM

Military Service Town Halls

FEATURED SESSION: Army Town Hall

Hear from top Army installation leaders as they host a town halls specifically for Army community leaders and partners. This is your opportunity to engage with key decision makers and learn what's in store for each of the services' installation management offices.

INTRODUCTION:

- Bill Parry, President, Association of Defense Communities; City Manager, Gatesville, TX
- MODERATOR:**

- Phil Sakowitz, Vice Chairman for Civilian Affairs, Association of the U.S. Army
- SPEAKERS:**

- Sec. Jordan Gillis, Acting Assistant Secretary of the Army for Installations, Energy & Environment
 - Lt. Gen. Kenneth Dahl, Commanding General, Installation Management Command
-

FEATURED SESSION: Navy / Marine Corps Town Hall

Hear from top Navy & Marine Corps installation leaders as they host a town halls specifically for Navy & Marine Corps community leaders and partners. This is your opportunity to engage with key decision makers and learn what's in store for each of the services' installation management offices.

INTRODUCTION:

- Craig Quigley, ADC Board of Directors; Executive Director, Hampton Roads Military and Federal Facilities Alliance

MODERATOR:

- Sinclair Harris, Chairman, Maritime Policy Committee, Navy League; Vice President, Business Development, LMI

SPEAKERS:

- Sec. James Balocki, Deputy Assistant Secretary of the Navy (Installations & Facilities)
 - Dr. Todd Calhoun, Executive Director, Marine Corps, Installations Command
 - Robert Thompson, Director, Strategy and Future Requirements Commander, Navy Installations Command
-

FEATURED SESSION: Air Force Town Hall

Hear from top Air Force installation leaders as they host a town halls specifically for Air Force community leaders and partners. This is your opportunity to engage with key decision makers and learn what's in store for each of the services' installation management offices.

INTRODUCTION:

- Maurice “Mo” McDonald, ADC Board of Directors; Executive Vice President, Aerospace and Defense, Dayton Development Coalition

MODERATOR:

- Sinclair Cooper, Public Infrastructure- Development, Hunt Companies

SPEAKER:

- Sec. John Henderson, Assistant Secretary of the Air Force for Installations, Environment and Energy

10:30 AM — 11:45 AM

Emergent Contaminants – Case Study on Perfluorinated Compounds (LRA Session)

Emergent Contaminants are important because the risk they pose to human health and the environment is not fully understood or documented. At BRAC sites these contaminants present serious challenges and can significantly affect redevelopment potential and timelines. Join this panel to explore the impacts these chemicals present to BRAC sites and possible approaches for mitigating their presence. A case study of the former Naval Air Station South Weymouth, which represents the first transfer of property with known perfluorinated compound contamination via an economic development conveyance, will be presented. Panelists will discuss the path to transfer while addressing risk, stakeholder cooperation and long-term implications.

MODERATOR:

- Michael Houlemard, Executive Officer, Fort Ord Reuse Authority

SPEAKERS:

- Curt Toll, Counsel for the Developer and Shareholder, Greenberg Traurig, LLP
- Steven Vining, Managing Partner/General Counsel, LStar Ventures
- Matthew Audet, Remedial Project Manager, EPA Region 1 – New England
- Greg Preston, Director, BRAC PMO East, NAVFAC

11:45 AM — 1:00 PM

Defense Communities Awards Lunch

1:00 PM — 1:30 PM

Networking Break

1:30 PM — 2:30 PM

Concurrent Sessions

OEA Town Hall

Leadership will share the latest updates on specific programs, upcoming grant opportunities and the office's plans for 2018/2019

MODERATOR:

Bill Parry, President, ADC; City Manager, City of Gatesville, TX

SPEAKER:

- Patrick O'Brien, Director, Office of Economic Adjustment
-

Future Water – Building the Water Resilience of the Future

Installations face multiple issues in ensuring a reliable supply of drinking water, including aging infrastructure and a dwindling availability of supplies. At some locations, the services are looking to the military's utilities privatization authority to upgrade their water infrastructure. For installations that rely on aquifers that are drying up, military leaders are looking to regional solutions that require close collaboration with host communities. This session will highlight the various approaches and technologies installations are embracing as they strive to upgrade their water infrastructure and improve their resilience.

MODERATOR:

- David Turner, President, Military Services Group, American Water

SPEAKERS:

- Marissa McInnis, Program Manager, Water Resources and Climate Resilience, Office of the Assistant Secretary of Defense For Energy, Installations and Environment
 - Jorianne Jernberg, Director, Water Infrastructure Finance and Innovation Act, Environmental Protection Agency
 - Amy Larson, President, National Waterways Conference
 - Doug Tucker, Installation Energy Policy & Programs, Office of the Assistant Secretary of the Air Force
-

Get Smart! – How Smart Infrastructure Supports Military Resiliency and Economic Development

Recent advances in technology are helping communities build more efficient and environmentally friendlier systems for managing traffic, making adjustments to the electric grid, monitoring water usage and running other municipal activities. For defense communities, the benefits of building "smart infrastructure" extend beyond increasing efficiency and attracting new businesses, to increasing resiliency — for local residents as well as the local military installation. This panel of industry, community and military leaders will provide an introduction to smart infrastructure and explore the benefits it can provide to both communities and installations.

MODERATOR:

- Jason Nelson, Executive Director Partner Engagement, Smart Cities Council

SPEAKERS:

- Katherine Hammack, Executive Director, Government & Public Sector, Ernst and Young
 - Stacey Shepard, Vice President, Buildings & Infrastructure, Jacobs
 - Lee Conesa, Principal Director, Built Infrastructure Policy and Programs, U.S. Air Force
 - Jesse Gipe, Senior Manager, San Diego Regional Economic Development Council
-

A Future Perspective: Resiliency and Regeneration (LRA Track)

Adopting smart growth strategies for core redevelopment and critical infrastructure requires a focus on resiliency and regeneration. This session will explain these concepts and explore how they apply to infrastructure, energy and development projects. This interactive discussion will cover what LRAs may want to consider in strategic plans, along with the use of public-private partnerships (PPP). The panel will feature David Baxter, a senior adviser to the International PPP Resilience Center in New Orleans which is an affiliated organization of the United Nations Economic Commission for Europe.

MODERATOR

- Brian Hooker, Executive Director, Fort Mac LRA

SPEAKERS

- David Baxter, Infrastructure Procurement and Resiliency Strategist
- Seth Kirshenberg, Partner, Kutak Rock

2:30 PM — 2:45 PM

Networking Break

2:45 PM — 3:45 PM

Concurrent Sessions

FEATURED SESSION: The Future of Force Protection and Cyber Security – Is Your Community Ready?

New technologies and community/industry partnerships are changing the way installations are managed, often blurring the physical and communication fence line. While this has been a welcome development for DOD, industry and communities it has come with associated risks to cyber networks, military personnel and critical infrastructure. This panel will focus on the new challenges facing military installations and what new policies DOD are adopting to mitigate current and future threats.

MODERATOR:

- Scott Landguth, Executive Director, South Dakota Ellsworth Development Authority

SPEAKERS:

- Sen. Mike Rounds (SD), Chairman, Subcommittee on Cyber Security, Senate Armed Services Committee

- Edward Brindley, Acting Deputy Chief Information Officer, Office of the Secretary of Defense
 - Lance Spencer, Mission Executive, Defense Segment, AT&T Business
-

The Future of Defense Industries and Why You Should Care

Many communities are looking beyond the fence line of their installations and looking to leverage their military presence into economic development opportunities. This panel will explore the big trends impacting defense industry and what that means for communities and installations.

MODERATOR:

- Grant Heslin, Vice President, SIA Solutions

SPEAKERS:

- Wesley Hallman, Senior Vice President, Policy, National Defense Industrial Association
 - John Bonsell, Vice President of Government Affairs, SAIC
 - Chris Bogdan, Vice President, Booz Allen Hamilton
-

Get to 14 days – Inside DOD’s Goal to Develop Installation Resilience

The military services are relying on a variety of technologies and approaches to ensure installations’ critical mission operations can be sustained during an interruption in the supply of energy, water and other essential base operating support services. The speakers will outline their approaches for achieving installation resilience through comprehensive planning and base master planning efforts, as well as discuss funding strategies for implementing their Installation Resilience Vision.

MODERATOR:

- Mike Aimone, Senior Advisor, The Roosevelt Group

SPEAKERS:

- Lisa Jung, Deputy Assistant Secretary of Defense for Installation Energy
 - Jack Dempsey, Director, Business Transformation, Definitive Logic
 - Bob Hughes, Executive Director, Office of Energy Assurance, U.S. Air Force
 - Marc Kodack, Water Program Manager, Office of the Deputy Assistant Secretary of the Army for Energy and Sustainability
-

Opportunity Zones – Is there really a yellow brick road in the world of OZ? (LRA Track)

Please join this timely discussion on opportunity zones (OZs), a new program authorized under the 2017 Tax Cuts and Jobs Act to spur investment in distressed communities. The federal government recently announced the first round of OZ designations in 20 states and 4 territories. . This new designation may lead to the creation of billions of new investment dollars for underserved communities across the United States. What opportunities are created by becoming an OZ and what do LRAs need to know? The panel will discuss the process of designating OZs and how that designation can attract investment to a reuse project, as well as highlight possible disadvantages.

MODERATOR

- Russell DeSalvo, President and CEO, PuebloPlex

SPEAKERS

- Gregory Clements, CPA, Partner, Novogradac & Company LLP
- Scott Norton, Executive Director/CEO, TexAmericas Center

3:45 PM — 4:00 PM

Networking Break

4:00 PM — 5:00 PM

Concurrent Sessions

General Session: Building Defense Community Readiness

How can communities and installations work together to help achieve Secretary Mattis' goal of restoring ready as and more lethal force? The panel will explore ways communities and military installations can work together to improve readiness by promoting healthier eating and active living, and to become leading examples of military/community partnerships. Questions to be posed to the panelists include: What does it take to be ready to deploy? How are we as communities and military installations supporting the body, mind and spirit?

MODERATOR:

- Chuck Milam, former Acting Deputy Assistant Secretary of Defense for Military Community and Family Policy

SPEAKERS:

- Rep. Tim Ryan, OH-D, Representative for Ohio's 13th District; House Appropriations Committee, Subcommittee on Defense
- Command Sergeant Major John Troxel, Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff
- Dr. Peter Wald, Enterprise Medical Director, USAA
- Rep. Scott Taylor, R-VA, Representative for Virginia's 2nd District; House Appropriations Committee

Prepare, Respond, Recover: Developing Your Community-Installation Emergency Management Plan

Cooperation between the Defense Department and states and communities extends beyond the hundreds of mutual aid agreements that exist between installations and their surrounding communities. DOD is the federal government's lead coordinator for public works and engineering requirements, and it also has the authority to provide urgent assistance in response to requests from local officials. This panel will provide a nuts and bolts introduction to the Defense Support for Civil Authorities program and outline the ways DOD bases and their surrounding communities and states can be mutually supportive both before and following natural or man-made disasters and emergencies to promote resiliency and maintain readiness.

MODERATOR:

- Margaret Burcham, Vice President, Louis Berger

SPEAKERS:

- Bill Haight, Board of Directors, Society of American Military Engineers; Senior Vice President, Louis Berger
 - Sean Griffin, CEO, ECubed
 - Steve Hill, Senior Vice President, Louis Berger
 - Damon Penn, Assistant Administrator of the Response Directorate, FEMA
-

Emergent Contaminants – Case Study on Perfluorinated Compounds (LRA Track)

Emergent Contaminants are important because the risk they pose to human health and the environment is not fully understood or documented. At BRAC sites these contaminants present serious challenges and can significantly affect redevelopment potential and timelines. Join this panel to explore the impacts these chemicals present to BRAC sites and possible approaches for mitigating their presence. A case study of the former Naval Air Station South Weymouth, which represents the first transfer of property with known perfluorinated compound contamination via an economic development conveyance, will be presented. Panelists will discuss the path to transfer while addressing risk, stakeholder cooperation and long-term implications.

MODERATOR:

- Michael Houlemard, Executive Officer, Fort Ord Reuse Authority

SPEAKERS:

- Curt Toll, Counsel for the Developer and Shareholder, Greenberg Traurig, LLP
- Steven Vining, Managing Partner/General Counsel, LStar Ventures
- Matthew Audet, Remedial Project Manager, EPA Region 1 – New England
- Greg Preston, Director, BRAC PMO East, NAVFAC

4:00 PM — 5:00 PM

PFOA/PFOS Discussion Session

As a follow-up to the PFOA/PFOS Forum, this discussion will be an opportunity to discuss the issues, challenges and unanticipated consequences associated with PFOA/PFOS contamination

in defense communities and the role of ADC. This will be an open forum to ask questions, share experiences and provide input to ADC.

MODERATOR:

- Kristie Reimer, Executive Director ADC LRA Directors Council

SPEAKERS:

- Mr. Barry Steinberg – Partner, Kutak Rock
- Mr. Mike Cooper – ADC Past President, Chairman, Oklahoma Strategic Oklahoma Military Planning Commission
- Tim Ford, CEO ADC

5:00 PM — 6:00 PM **Summit Networking Reception**

Wednesday, June 20

7:00 AM – 11:00 AM

Registration / Summit HQ Open

7:15 AM – 8:15 AM

Continental Breakfast

7:30 AM – 8:15 AM

ADC Leadership Breakfast (Invite Only)

Open to all ADC members in good standing, this meeting will provide members with an update on ADC activities & financials. Members will also be asked to vote on a slate of candidates for the ADC Board of Directors.

7:30 AM – 8:15 AM

Breakfast Discussions

Understanding the Defense Production Act and How It Will Impact Your Community

The Defense Production Act, initially enacted in response to the Korean War, grants the president a broad set of authorities to shape the domestic industrial base so that, when called upon, it is capable of providing essential materials and services needed for the national defense. More recently, Congress has broadened the statute to enhance and support domestic preparedness, response, and recovery from natural hazards, terrorist attacks, and other national emergencies. A panel of officials from the federal government and private sector will explore the potential influence the federal government can exert on domestic industry under this law, as well as changes likely to be considered when Congress next reauthorizes the act.

MODERATOR:

- Vern Simmons, Vice President, Cassidy & Associates

SPEAKERS:

- Nathan Godwin, Principal Deputy for Operations and Logistics, Army Materiel Command

What is a Smart Defense Community and How Do You Get There?

Much of the resources and infrastructure that support Smart Base technologies lie beyond the fence line in the surrounding community. Embracing a holistic that includes both military installations and the communities that support them will be critical to the success of any smart technology development. This panel will examine how communities, installations and industry can work together to create Smart Defense Communities.

MODERATOR:

- Mike Stehn, Specialist Master, Federal Strategy and Operations, Deloitte

SPEAKERS:

- Col. Brian Foley, Chief , Strategic Initiatives Group, Office of the Assistant Secretary of Defense for Installation Management, U.S. Army
- Capt. Jessica O'Reilly, I-werX Catalyst, Modernization and Development Directorate, Marine Corps Installation Command

8:30 AM – 9:30 AM

Concurrent Sessions

FEATURED SESSION: What's Next? – The Trends, Politics and Policies that will Define the Year Ahead

The FY 2018 NDAA represents the Armed Services committees' attempt to restore the armed forces shortfall in readiness as well as a first step in growing its force structure. The annual policy bill also continues Congress' push to reform the Pentagon's organizational structure and acquisition processes. This session will provide an opportunity for attendees to hear from defense experts about lawmakers' priorities regarding national security strategy and further expansion of DOD's force structure.

MODERATOR:

- Bill Parry, President, Association of Defense Communities; City Manager, Gatesville, TX

SPEAKERS:

- Frederico Bartels, Policy Analyst, The Heritage Foundation
- Blaize Misztal, Director of National Security, Bipartisan Policy Center
- Mackenzie Eaglen, Resident Fellow, Marilyn Ware Center for Security Studies, American Enterprise Institute
- Todd Harrison, Director, Defense Budget Analysis and Senior Fellow, International Security Program, Center for Strategic and International Studies

Charting the Course to Energy Islanding for BRAC Sites (LRA Track)

This session will bring together energy providers and LRAs to discuss the requirements, approvals and future benefits associated with developing energy islanding projects at BRAC sites. Industry experts will explain the basics of energy islanding and identify elements that are critical to ensuring projects are successful. The panel will highlight example projects and participate in an engaging Q&A session.

MODERATOR:

- Steve Levesque, Executive Director, Midcoast Regional Redevelopment Authority

SPEAKERS:

- Gerard Nolan, Senior Director, Government Energy Solutions, EDF Renewable Energy
- Timothy Banach, Vice President, Development, GI Energy US

9:30 AM – 9:45 AM

Networking Break

9:45 AM – 10:45 AM

LRA Directors Council Wrap-Up Meeting

9:45 AM – 10:45 AM

Concurrent Sessions

Future Power – Building the Energy Resilience of Tomorrow

The energy infrastructure the military services rely on is quickly evolving as leaders push to improve installations' energy resilience. The services' strategy calls for a greater emphasis on on-site generation assets, along with microgrids and energy storage. Newly built plants are expected to take advantage of renewables as well as use natural gas and combined heat and power. And on the horizon is a potential shift to an "energy as a service" model, under which a single entity will meet all of an installation's energy needs. Hear from a panel of senior defense and industry officials about the services' latest plans for transforming their energy infrastructure.

MODERATOR:

- Steve McCain, K&L Gates

SPEAKERS:

- David Robinson, Senior Systems Engineer, Honeywell
- U.S. Rep. Scott Peters (CA), House Energy and Commerce Committee
- Mark Feasel, Vice President, Electric Utility Segment & Smart Grid, Schneider Electric
- Michael McGhee, Executive Director, U.S. Army Office of Energy Initiatives

Defense Budget Deep Dive: More Money for Everyone?

The Pentagon and lawmakers are pointing to the two-year budget agreement Congress reached in February as a major victory, allowing the military an opportunity to rebuild and restore shortfalls in readiness after almost 17 years of steady overseas deployments while offering planners a predictable funding stream. One of the beneficiaries of the funding boost for fiscal 2018 is the military services' facility sustainment, restoration and modernization accounts. Hear from a panel of defense experts and military service leaders which programs will benefit from the funding increase and what their priorities will be looking ahead to FY 2019.

MODERATOR:

- Don Fix, Member, The Spectrum Group

SPEAKERS:

- Sec. Richard Hartley, Principal Deputy Assistant Secretary of the Air Force for Energy, Installations & Environment
- Kimberly O'Keefe, Resources Director, Office of the Assistant Chief of Staff for Installation Management, U.S. Army
- Sec. Steve Iselin, Principal Deputy Assistant Secretary of the Navy for Energy, Installations and Environment

Ready Together – Building Collaboration Between Base, Community and States to Support Security Clearance Issues

With a backlog of hundreds of thousands of pending security clearance requests and a wait time that can last extend beyond 12 months, the Pentagon is quickly moving to reform the existing process for conducting background checks. DOD is poised to assume responsibility for its own background investigations and is developing tools that will help automate the process and perform continuous evaluation. This session is designed to provide a forum for installation, community and state leaders to discuss ways they can collaborate to support the changes now under way.

MODERATOR:

- Derek Johnson, Staff Writer, Federal Computer Week

SPEAKERS:

- Tony Bryan, Executive Director, Midwest Cyber Center, Scott AFB
- Col Terrence Adams, Chief Information Security Officer, Air Mobility Command, U.S. Air Force
- Joel Benefield, Vice President, Stargates Inc.
- Vincent Persichetti, Director, Cybersecurity Programs, Colorado Springs Chamber of Commerce & EDC

10:30 AM – 12:00 PM

Air Force Community Partnership Program's Community Roundtable

Air Force Community Partnership Program's Community Roundtable

This meeting will be an interactive, open dialogue session with Q&A between community members and AFPP leadership. Stronger communication with our communities is one of the keys to creating a more effective, dynamic program. What are your partnership hurdles and challenges? What are your successes and lessons learned? We want to help encourage what's working and help with what's not. Communities and base personnel are invited to this session.

Speakers will be listed soon.

10:45 AM – 11:00 AM

Networking Break

11:00 AM – 12:00 PM

Concurrent Sessions

Military Family Policy Town Hall – How to Build Community Support for Military Families

Quality-of-life issues for military children have become an increasingly important focus for communities and states after the military services raised the issue recently with the National Governors Association. This special session is intended to spark a wide-ranging discussion between Summit attendees and a panel featuring representatives from DOD, military family

advocacy groups and states. The discussion is expected to touch on ways states and communities can improve the quality of local schools along with a host of issues military kids are forced to grapple with when they transfer school systems. Panelists also will address a proposal calling for DOD to close the elementary and secondary schools it operates in the United States.

MODERATOR:

- Marcus Lingenfelter, Senior Vice President, Edmentum, Inc.

SPEAKERS:

- Jocelyn Bissonnette, Director of Government Affairs, National Association of Federally Impacted Schools
 - John Ballantyne, Senior Vice President and Chief Operating Officer, Military Child Education Coalition
 - Eileen Huck, Government Relations Deputy Director, National Military Family Association
 - Megan Paone, Senior Manager, Military Spouse Program, Hiring Our Heroes, U.S. Chamber of Commerce Foundation
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AI, Big Data and Cyber – The Future of Industrial Control Systems on Military Installations and What it Means for Your Base

Industrial control systems are the new front line in cyber warfare for military installations. How installations and supporting utilities protect this critical infrastructure is the key to achieving mission assurance in the face of an increasing tempo of cyber attacks. This panel will focus on the evolving challenges facing these systems, how installations and industry partners are responding, and how community leaders can get involved.

MODERATOR:

- David Forbes, Principal, Booz Allen Hamilton

SPEAKERS:

- Robert Baker, Command Information Officer, Naval Facilities Engineering Command
- More speakers coming soon.

12:00 PM

Summit End

(b) (6) CDR USN ASSTSECNAV EIE DC (USA)

From: (b) (6) CIV OASN (EI&E)
Sent: Wednesday, June 13, 2018 12:28 PM
To: Iselin, Steven R SES OASN (EI&E), Principal Deputy ASN EI&E
Cc: (b) (6) LCDR USN ASSTSECNAV EIE DC (USA); (b) (6) CAPT USN ASSTSECNAV EIE DC (USA)
Subject: SUMMIT AGENDA Association Defense Communities
Attachments: SUMMIT AGENDA ADC Conference.docx

ADC Agenda attached as of 6/13/18 noon.

V/R, Justin

(b) (6)
Special Assistant to Assistant Secretary of the Navy (Energy, Installations, and Environment)
1000 Navy Pentagon, Room: 4E739
Washington, DC 20350-1000
Work: (b) (6)
Cell: (b) (6)
Email: (b) (6)@navy.mil